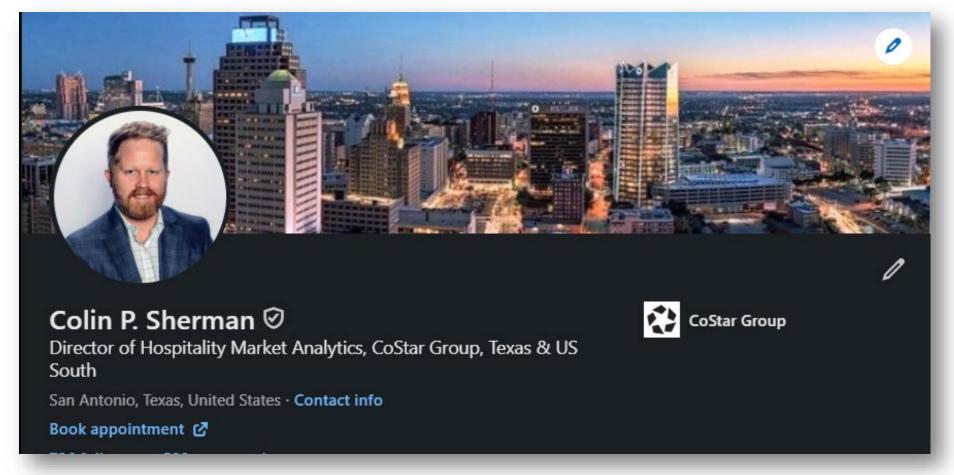


Hotel Industry Overview HANTX 2025

August 2025

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U.S. Performance Overview



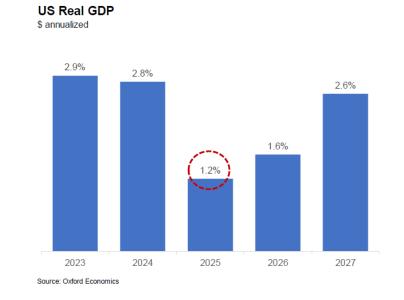


Country Economic Forecast | US

Ongoing uncertainty is suffocating the economy

- We cut our 2025 GDP growth forecast for the US by 0.4ppts to 2% to reflect the weaker start to the year, adjustments to our tariff assumptions, and the relentless policy uncertainty. We raised our forecast for the unemployment rate due to the large reduction in federal employment.
- Frontloading of tariffs, surging policy uncertainty, and poor weather hurt the US economy in O1.
 Our subjective odds of a recession have therefore rithreat to the economy from tariffs, worsening senti

Economic growth will slow markedly in 2025



We've lowered our 2025 GDP growth forecast for the US by 0.8ppts.

Average annualized GDP growth this year will be 0.5%, leaving the economy vulnerable.





US RevPAR down YoY: Driven by industry demand woes and lowered rate growth in mid/low tier properties

US forecast YoY percentages, Occupancy level value

	2024 (actual)	2025 (forecast)	2026 (forecast)
Supply (YoY)	+0.5%	+0.8%	+0.8%
Demand (YoY)	+0.5%	-0.1%	+0.6%
Occupancy	63.0%	62.5%	62.3%
ADR (YoY)	+1.8%	+0.8%	+1.0%
RevPAR (YoY)	+1.9%	-0.1%	+0.8%



U.S. RevPAR: Meandering around 1%

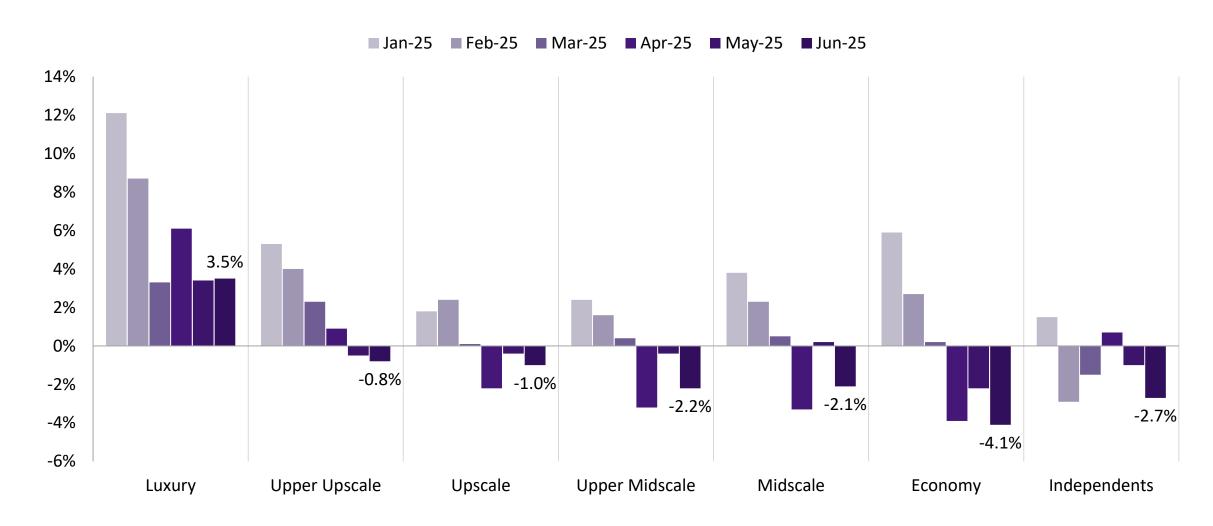
U.S. RevPAR % change, YOY, June 2025, July Preliminary





Unstoppable Luxury performance

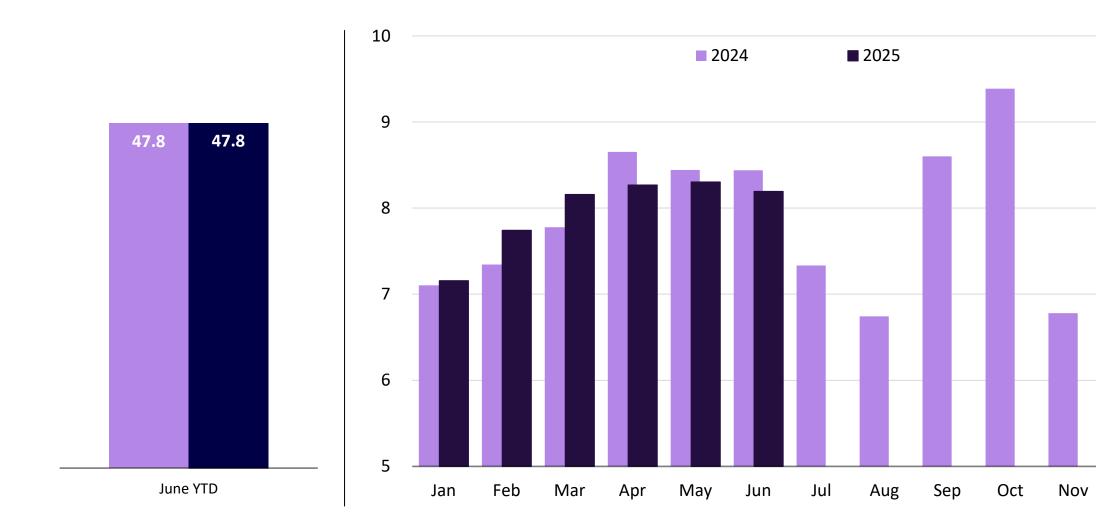
U.S., RevPAR, YoY % change by chain scale





Group slowdown in past three months after a strong start

U.S. Luxury and Upper Upscale classes, Group room demand (in millions)



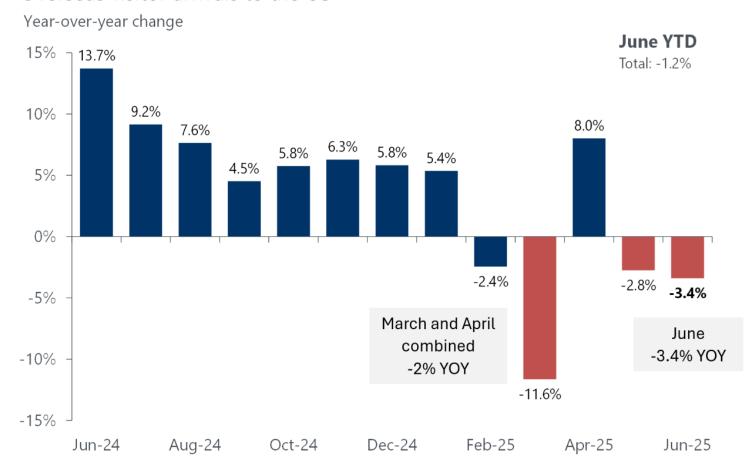


Dec

Inbound travel down, outbound still growing

U.S. Consumer Confidence, June 2025

Overseas visitor arrivals to the US

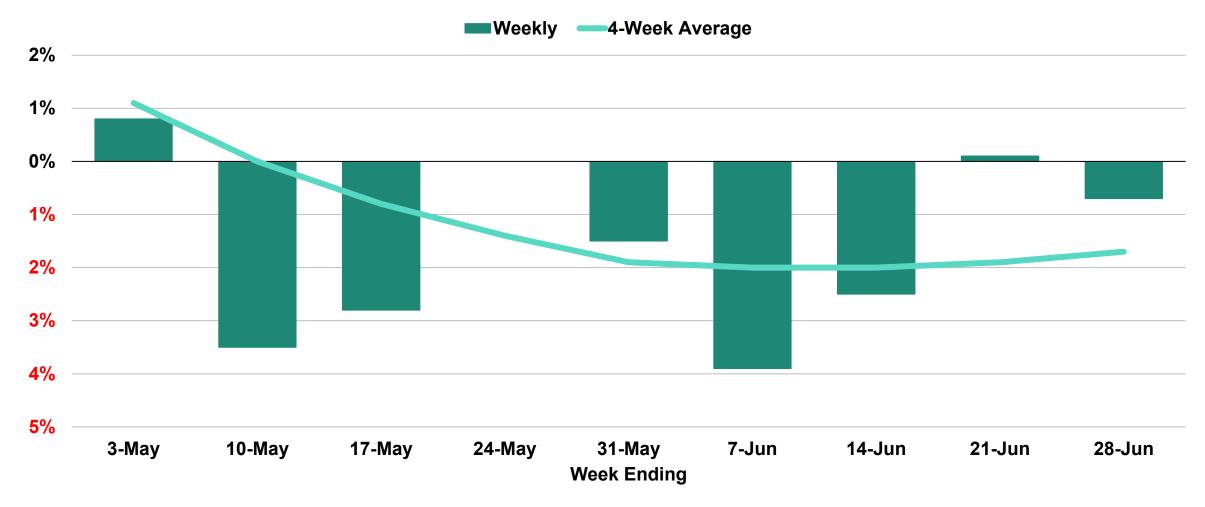




June TSA screenings down every week except one

U.S. airport passenger security screening

Southwest down – love field – double dig (-) DFW – (neg since April)

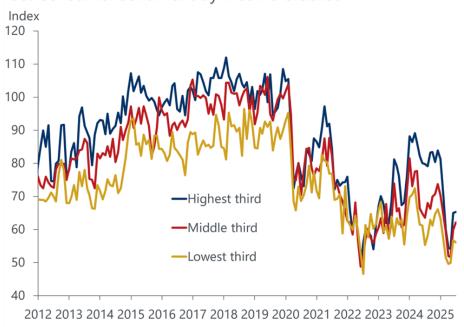


Though confidence rebounded in May

U.S. Consumer Confidence, June 2025

Consumer sentiment improves for first time this year





High income households show the most positive sentiment

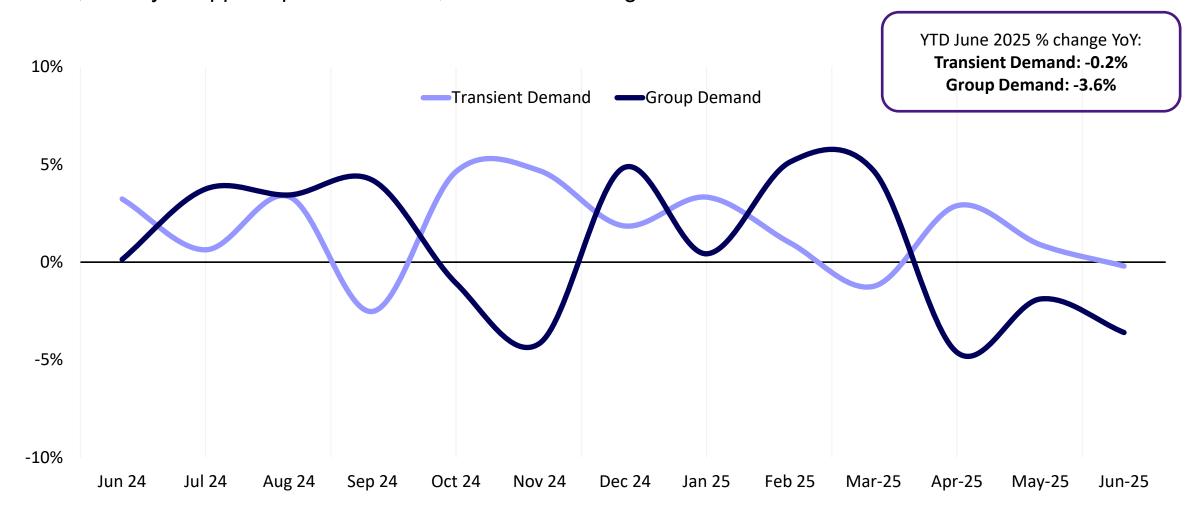
TOURISM ECONOMICS





Group down, Transient slightly up

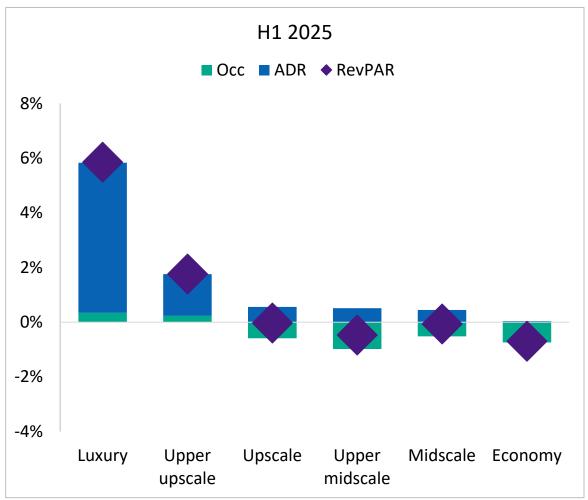
U.S., Luxury & Upper Upscale classes, demand % change YoY

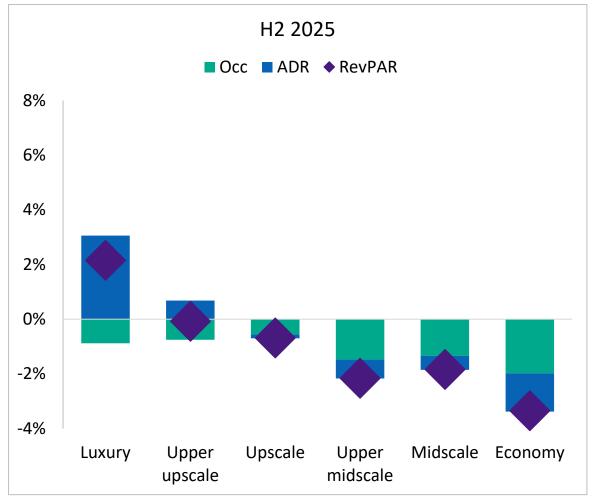




Second half of 2025: Goal is mitigating declines

U.S. chain scales 2025 forecast, Annual KPI growth %







Take-aways

- Hotel performance retreated in June
- Lots of factors reflecting this slowdown along with general uncertainty
 - Strong international outbound,
 - Alternative accommodation shift,
 - TSA stats
- Consumers continue to surprise however they are showing more caution
- Markets are at different stages of recovery those slower to recover doing better while the one who recovered sooner softened
- July looking a lot like June ⊗



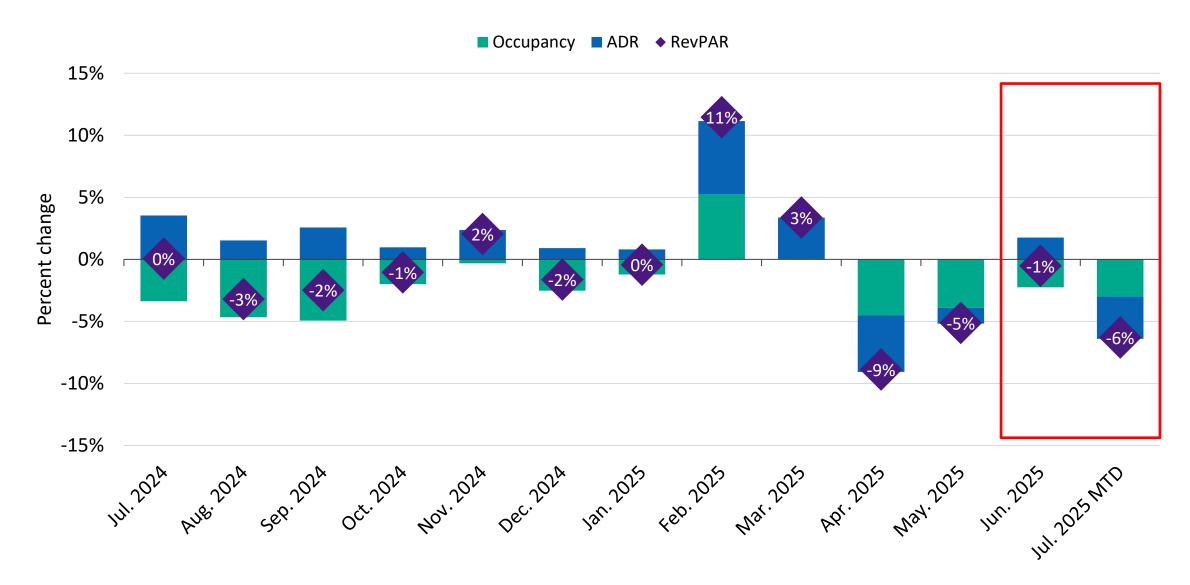


Dallas Market Performance



RevPAR growth flat through June

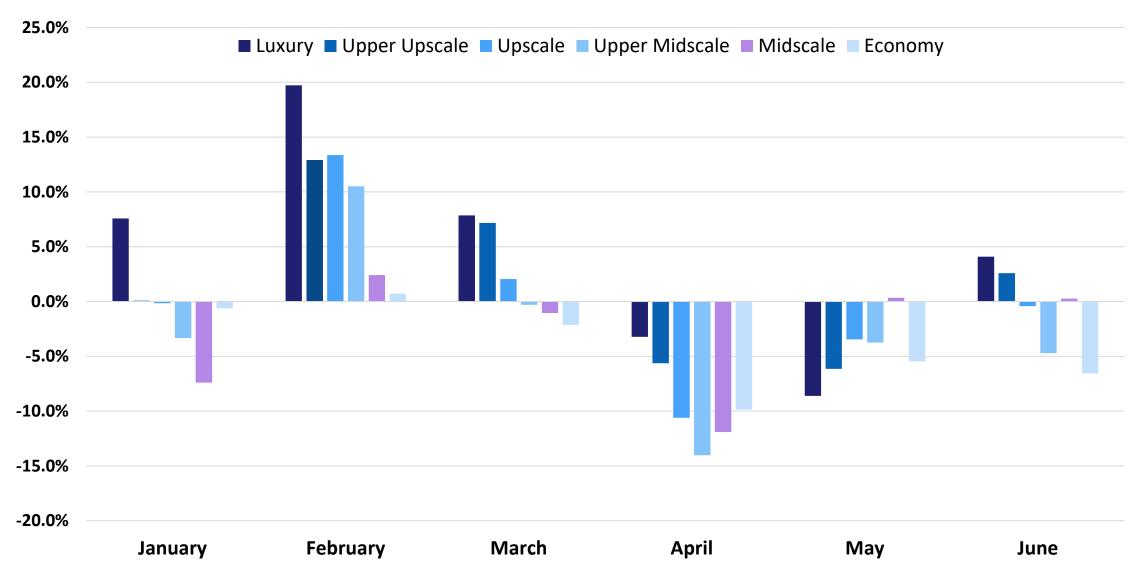
Dallas, June 2025, % change, YoY,





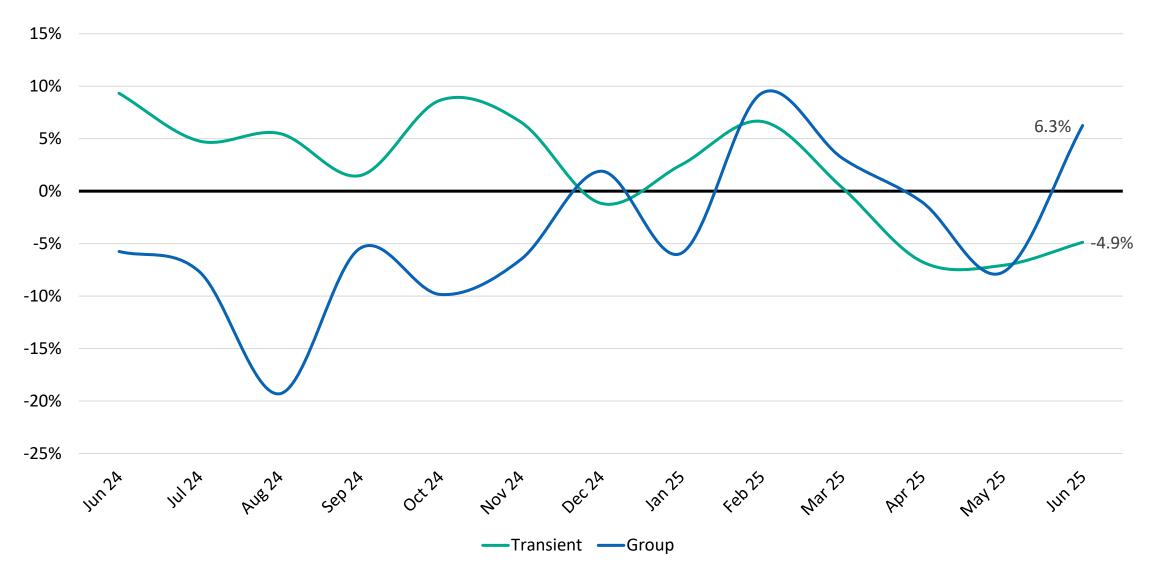
RevPAR shifted in all classes but showed lower results among midscale

Dallas, June 2025, % change, YoY



Group demand showing solid results, transient underperforming

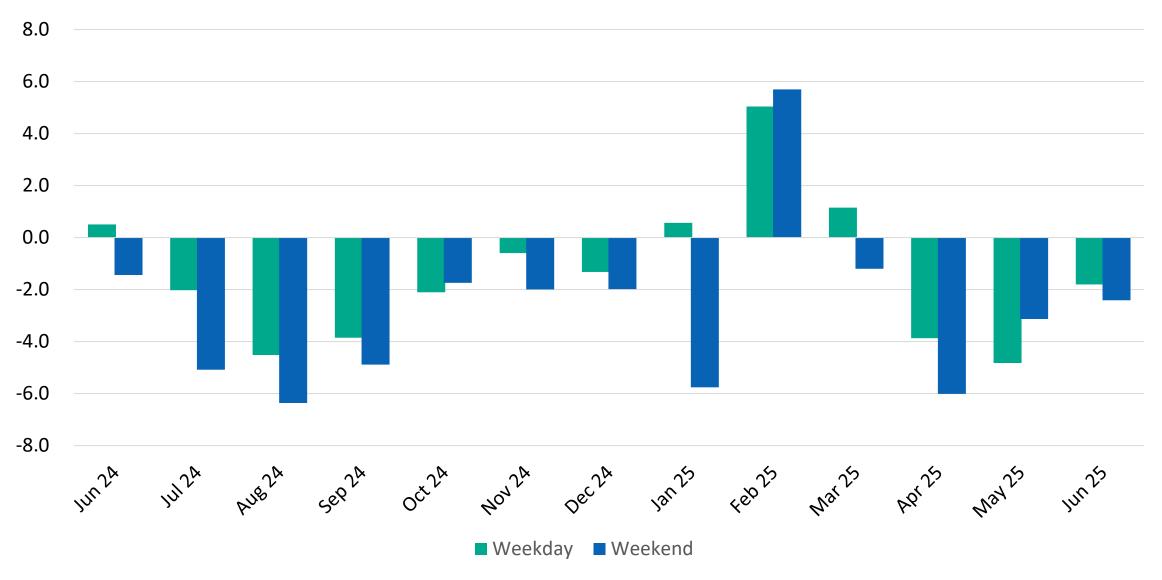
Percent change, June 2025, YoY, Luxury and Upper Upscale





Both weekday and weekend occupancy showing soft summer results

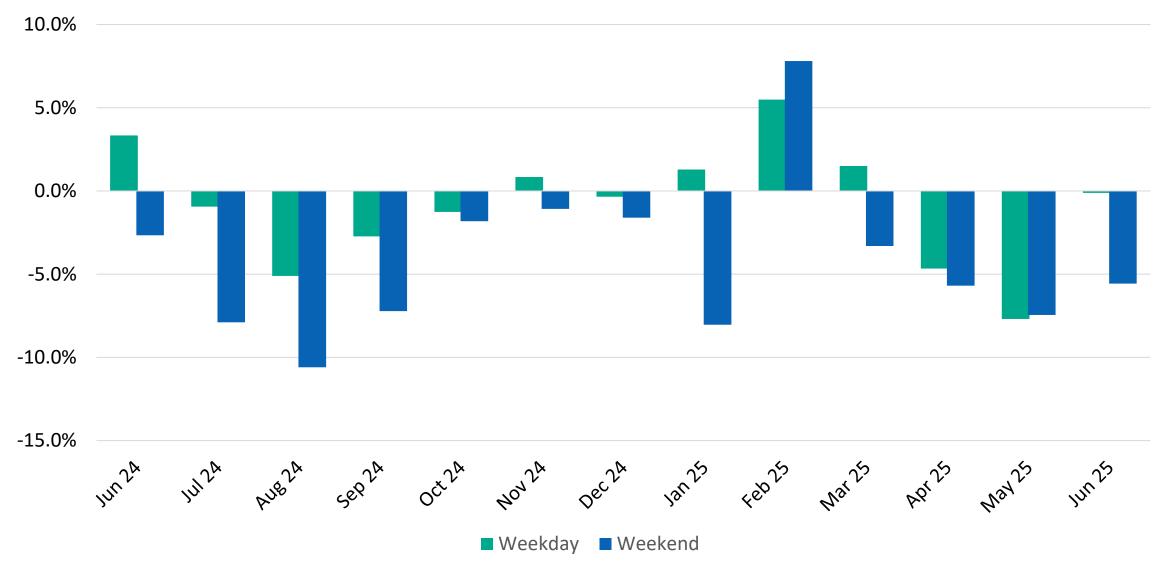
Weekday vs. Weekend, June 2025, % change, YoY





Among upper-tier hotels, weekday occupancy showed a return in June

Weekday vs. Weekend, Luxury and Upper-tier class, July MTD, % change, YoY



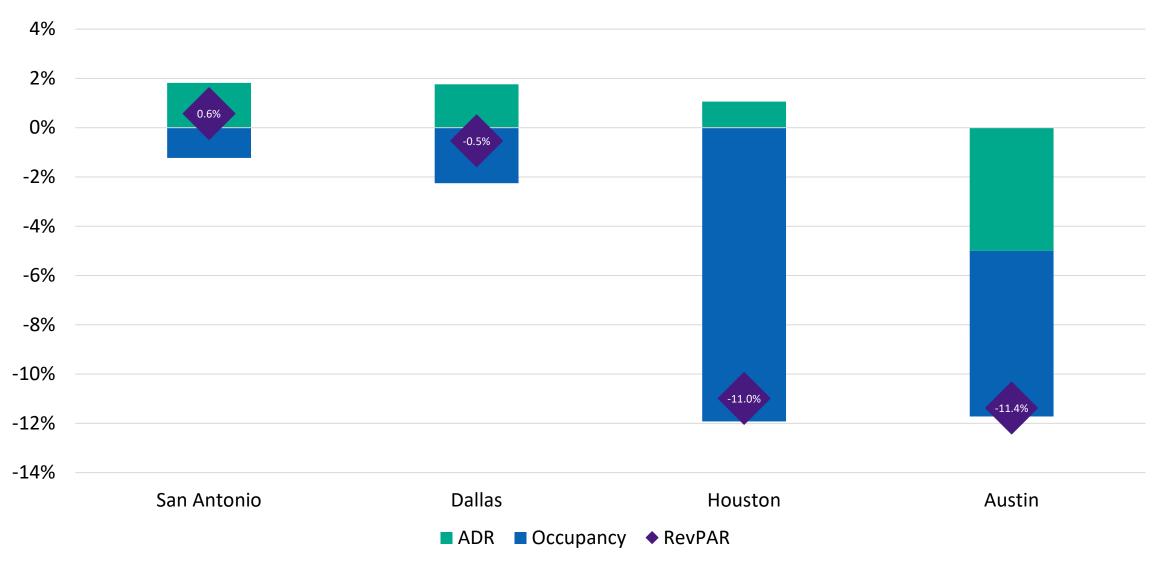


Market comparisons



Most Texas metros continue to maintain pricing strength

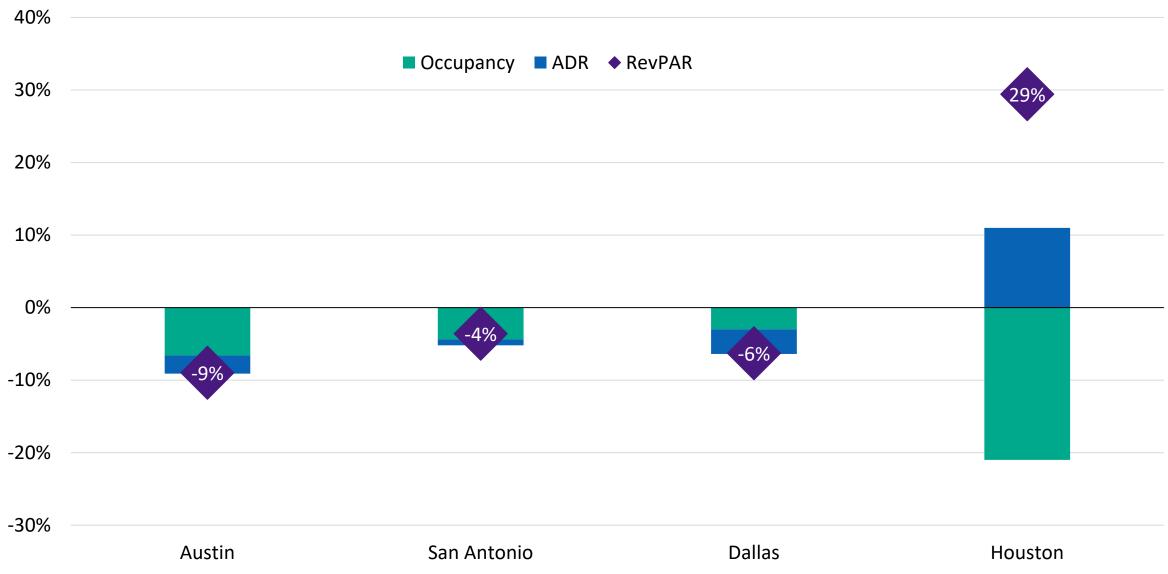
Percent change, June 2025, YoY % change





July preliminary data shows flat results, except for Houston...

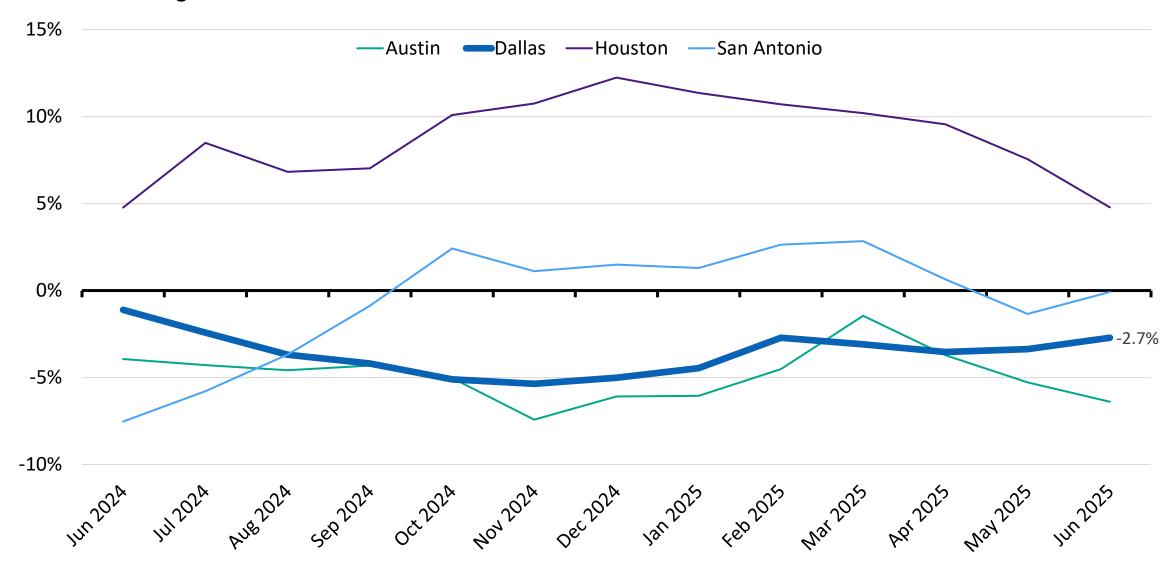
Percent change, July MTD 2025





Group Occupancy

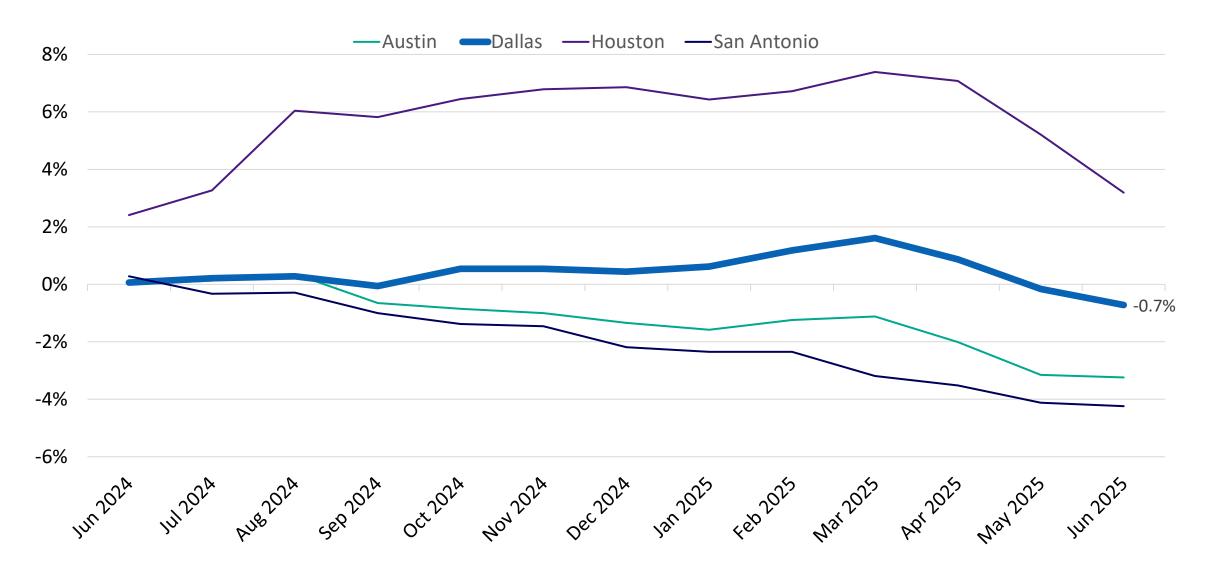
Percent change, June 2025, YoY





Transient Occupancy

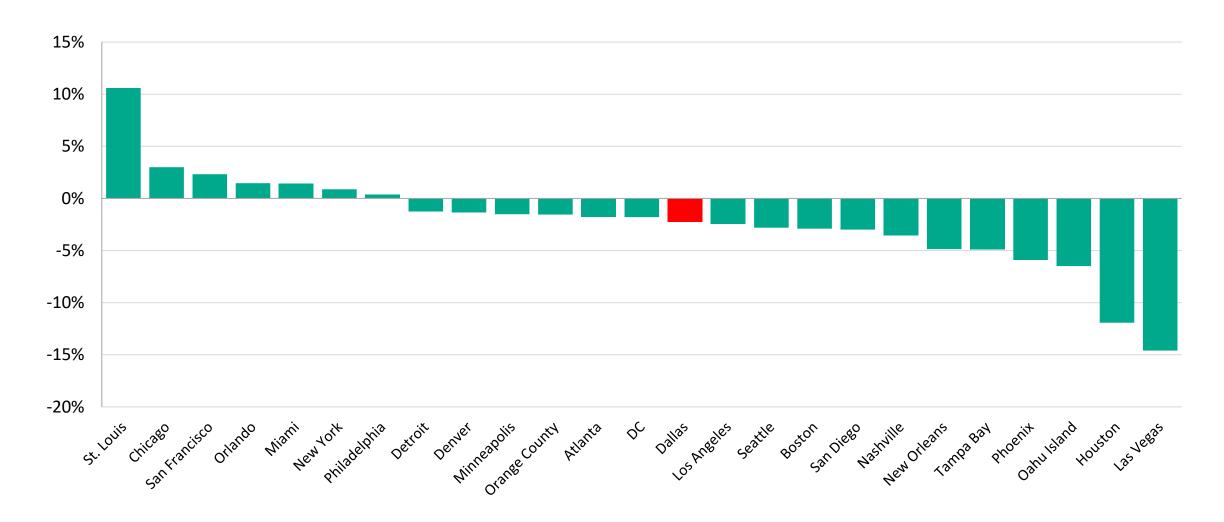
Percent change, June 2025, YoY





St. Louis #1 again; Houston LY comp, Vegas calendar and int'l visitor woes

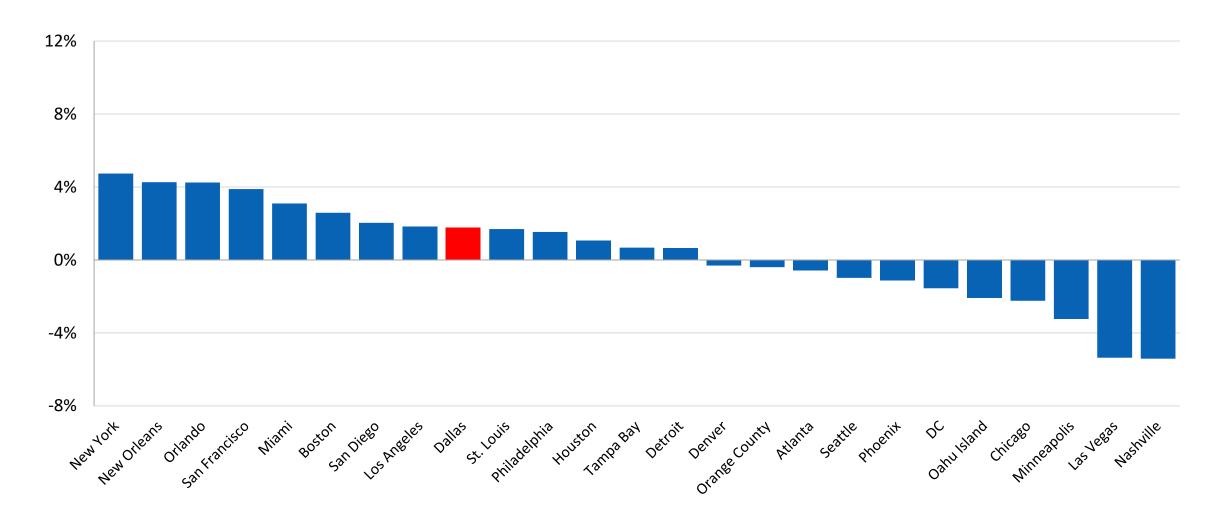
Top 25 Markets, **June 2025** Occupancy, YoY % change





ADR reveals a slightly different story

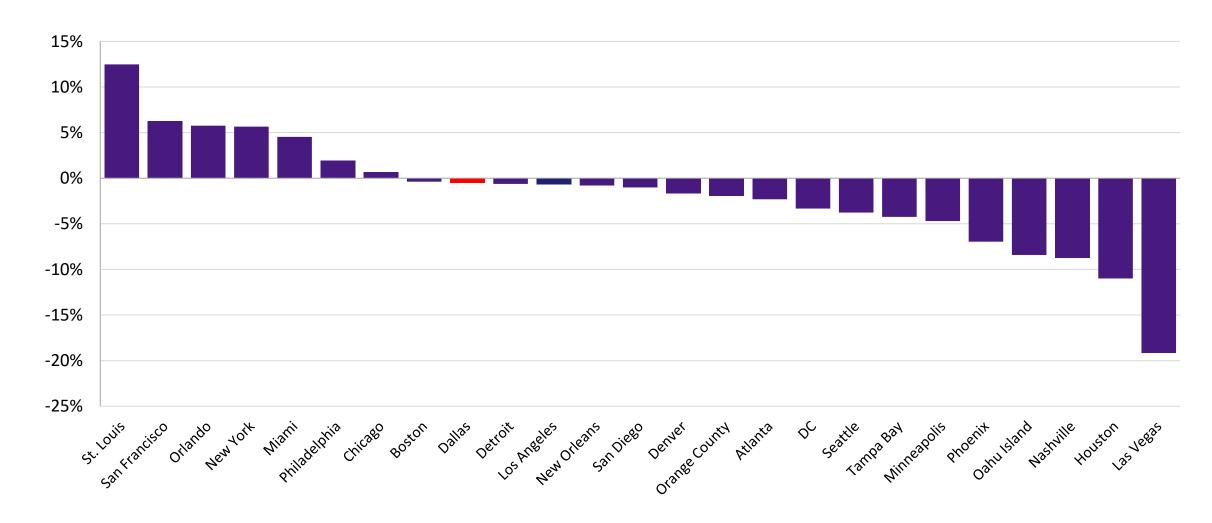
Top 25 Markets, **June 2025** ADR, YoY % change





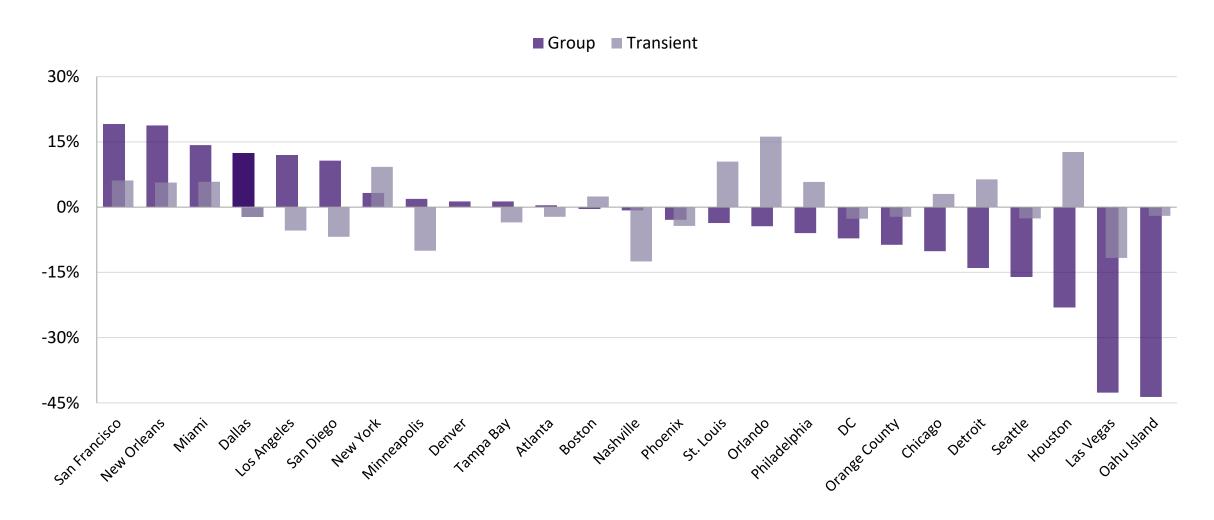
RevPAR lowered through June

Top 25 Markets, **June 2025** RevPAR, YoY % change





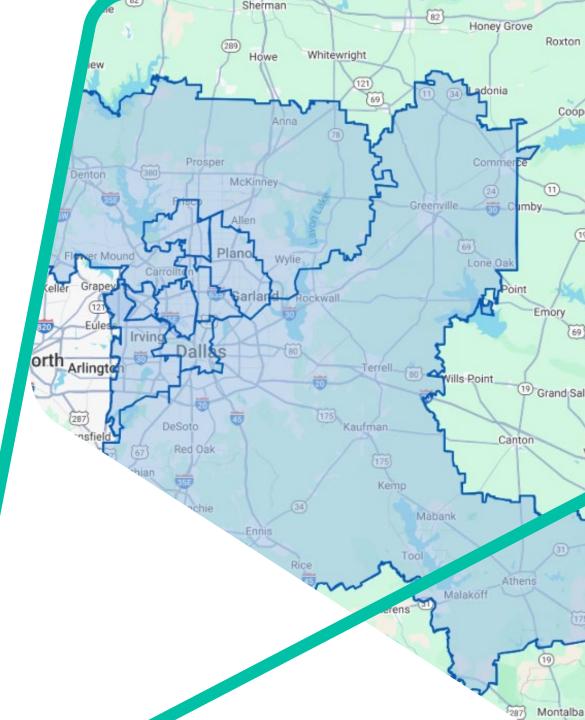
Top 25 Markets, Luxury & Upper Upscale classes, Group/Transient RevPAR YoY % change, June 2025





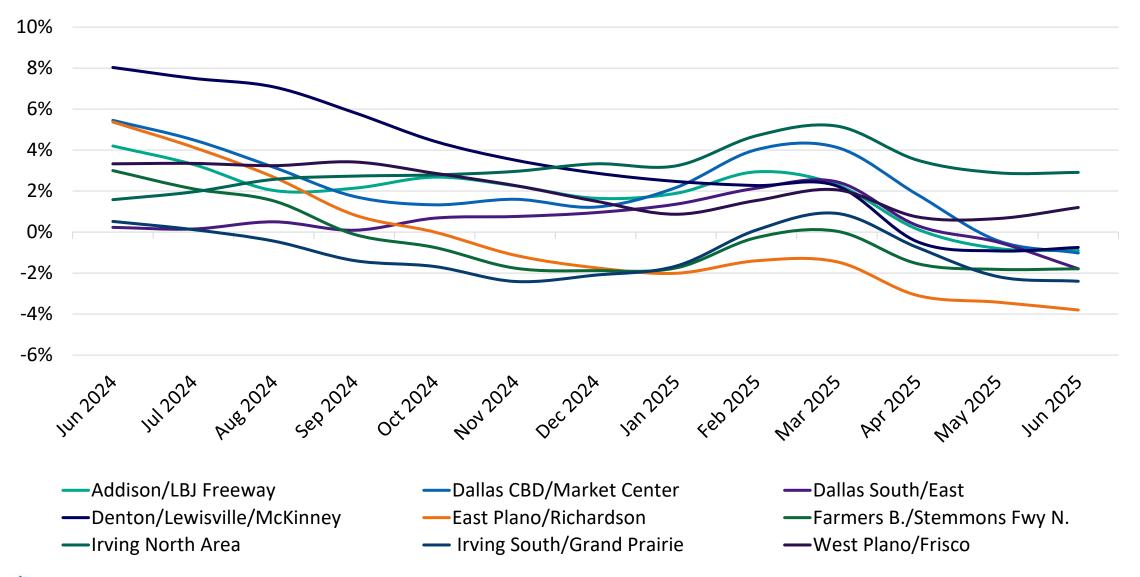


Submarket Performance



Dallas Submarket RevPAR General Trend Analysis

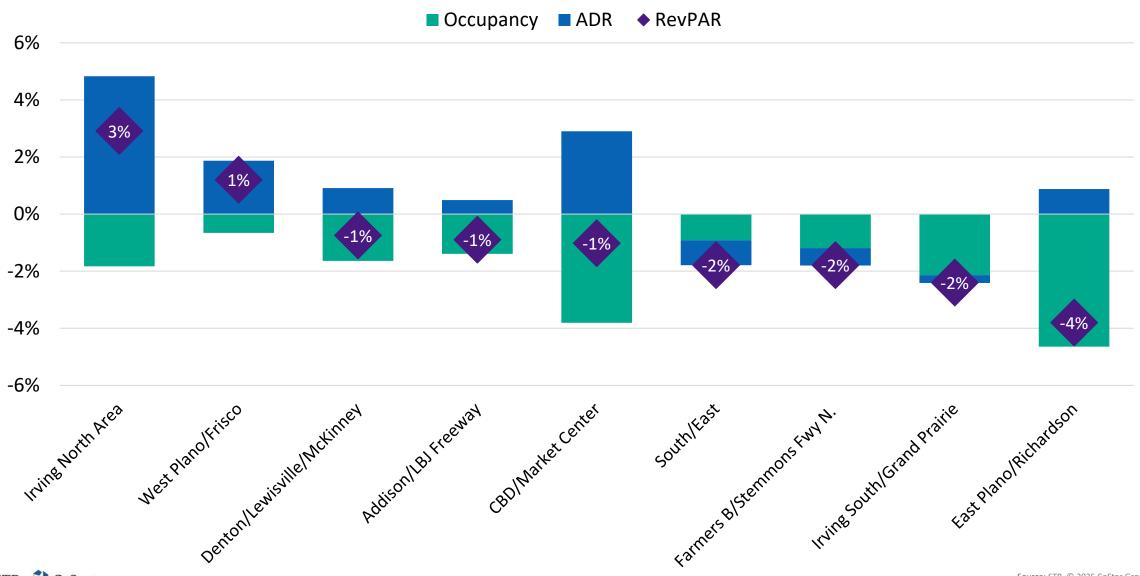
Percent change, June 2024 – June 2025, TTM, YoY, R12





Submarket KPI's

Percent change, June 2025, TTM, YoY, R12





U.S. Hotel Pipeline



Construction decelerating; final planning flat; planning still positive

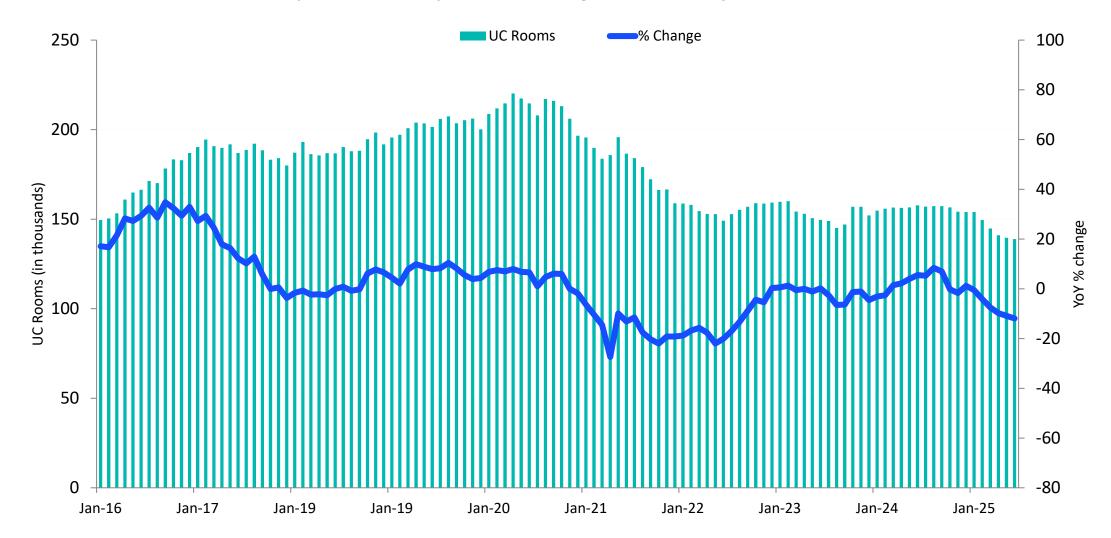
U.S., Pipeline rooms by phase (in thousands), June 2025 and 2024

Phase	2025	2024	% Change
In Construction	138.9	157.7	-11.9%
Final Planning	266.3	266.6	-0.1%
Planning	349.8	333.8	4.8%
Under Contract	755.0	758.2	-0.4%



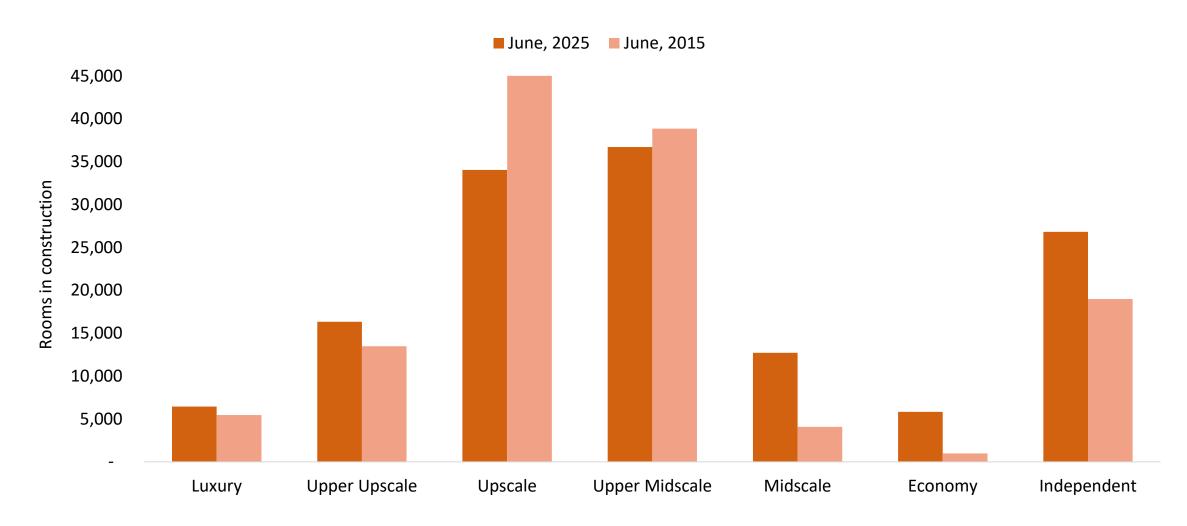
Rooms in construction (139K) declined for ninth consecutive month

U.S., rooms in construction (in thousands) and % change from prior year, Jan 2016 – June 2025



Select-service still dominates but not as much as it did ten years ago

U.S., rooms in construction by chain scale, June 2025 compared to June 2015





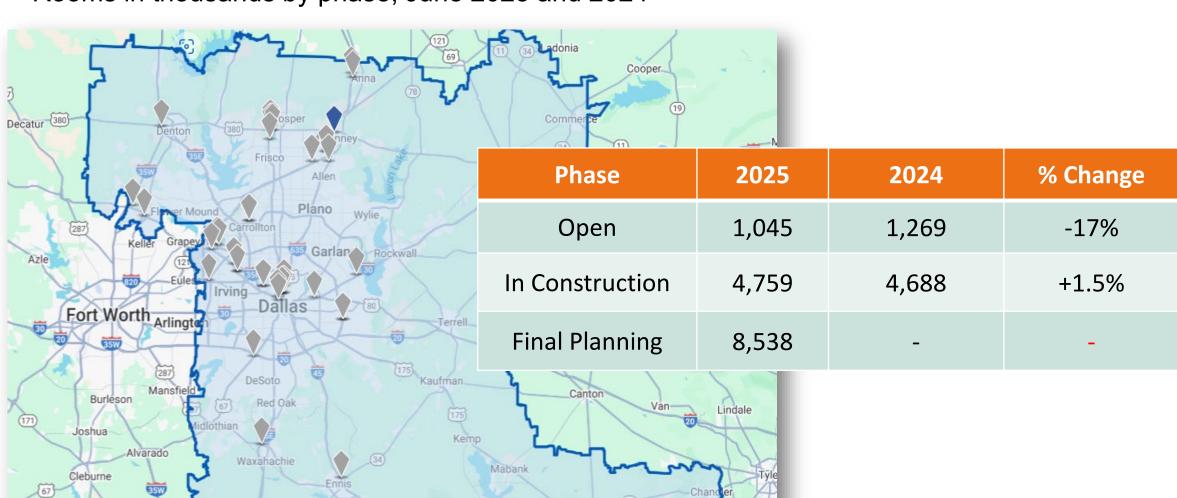


Dallas Hotel Pipeline



Dallas Pipeline

Rooms in thousands by phase, June 2025 and 2024



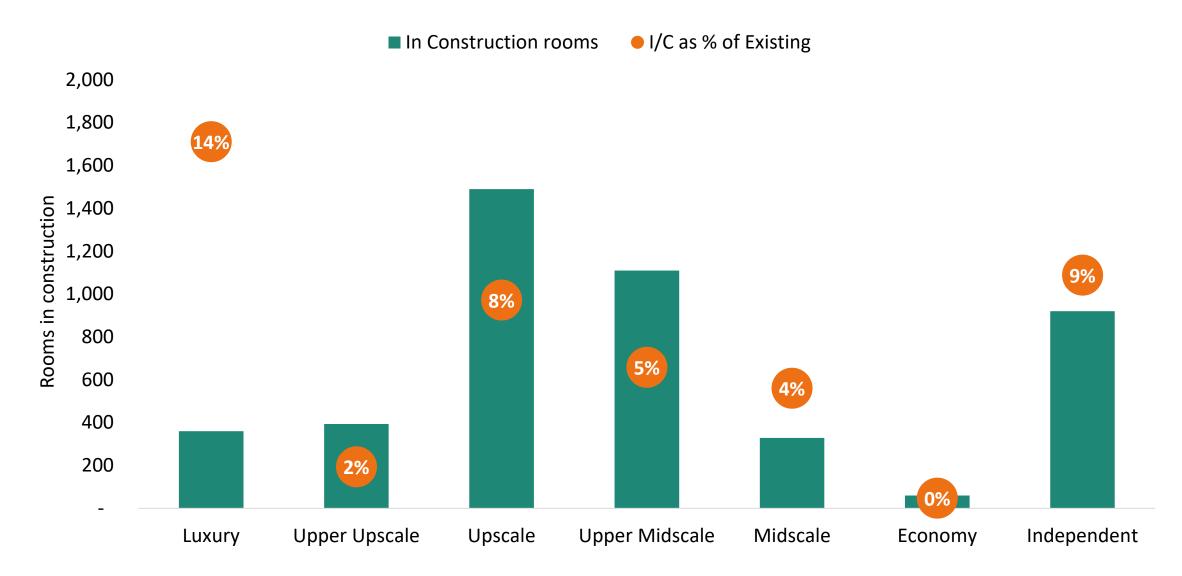
Malakoff



Rio Vista

Select-service continues to dominate the Dallas pipeline

U.S., rooms in construction by chain scale, June 2025





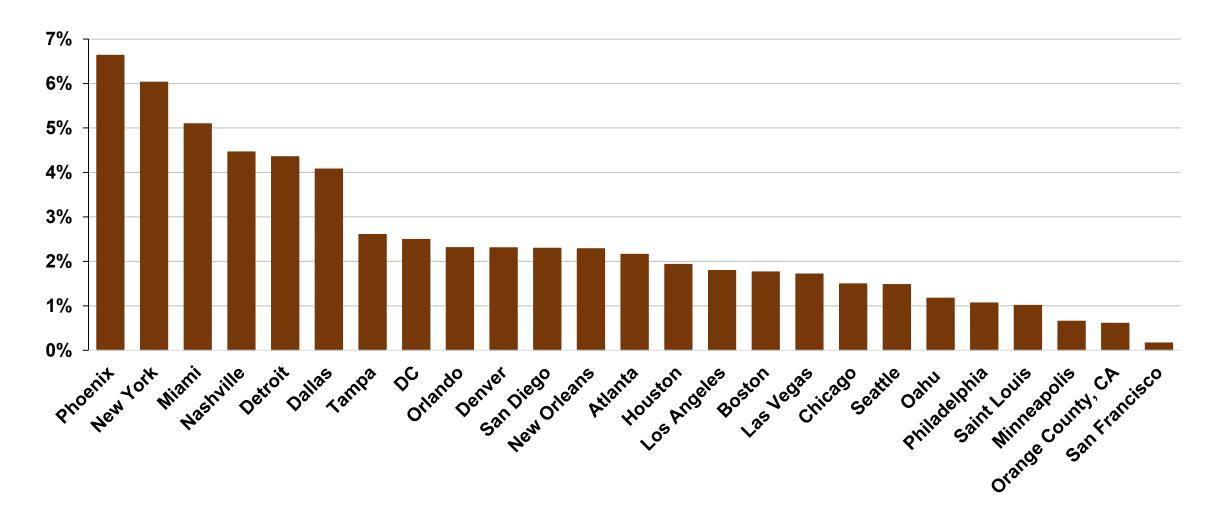
Pipeline is robust Expect more rooms to sit in final planning stages





Phoenix takes the lead from NYC

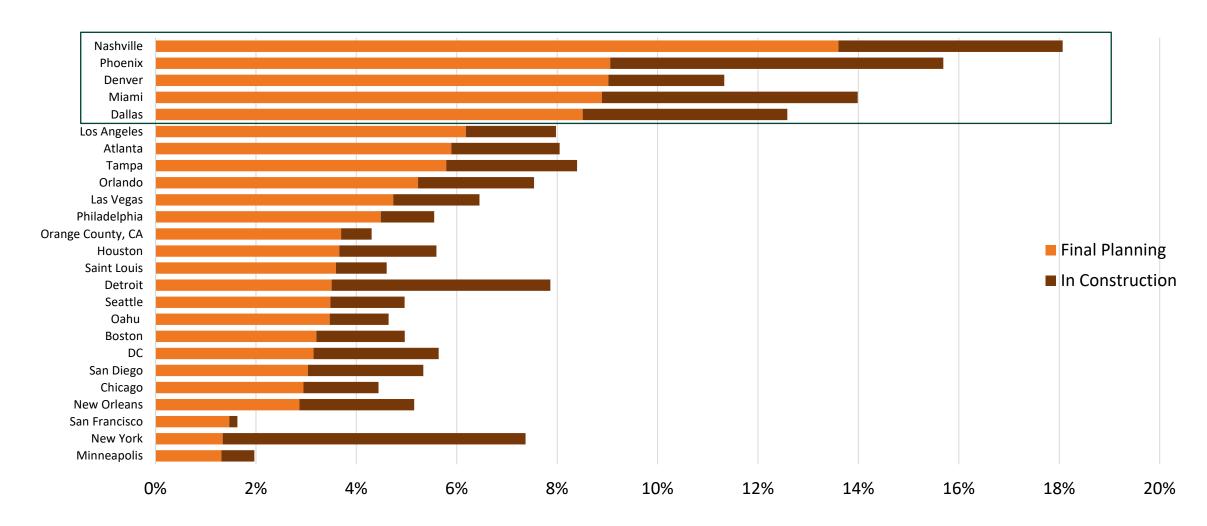
Top 25 Markets, I/C rooms as percent of existing supply, June 2025





Nashville, Phoenix, Denver, Miami and Dallas top the list for final planning

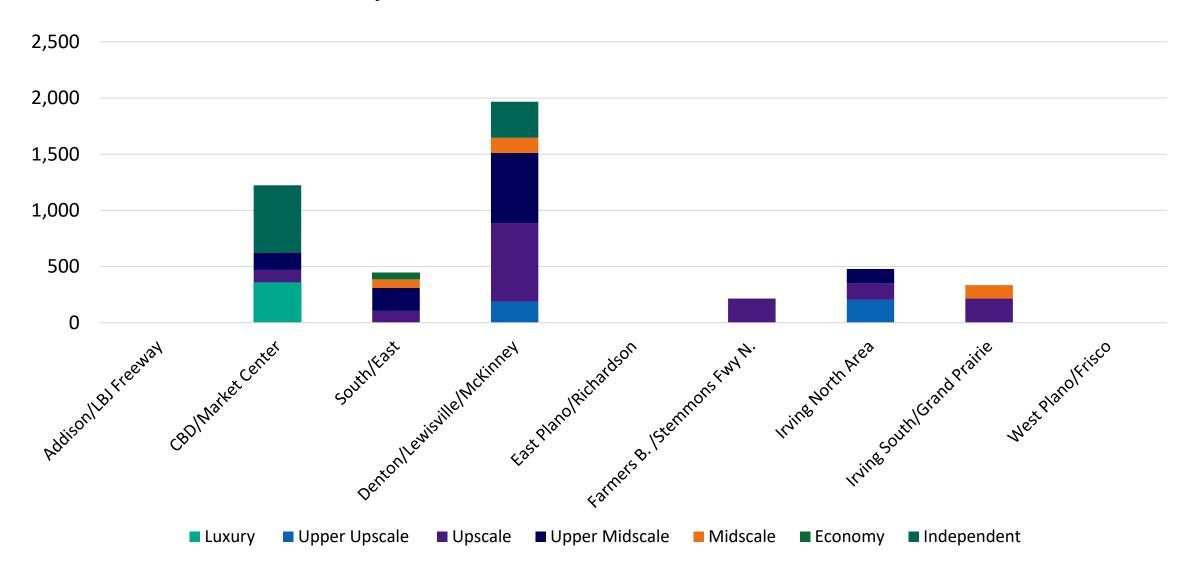
Top 25 Markets, final planning and in construction as percent of existing supply, June 2025





Select-service (upper mid-scale) continues to dominate the pipeline

U.S., rooms in construction by chain scale, June 2025







Forecast



Dallas forecast assumptions

DEMOGRAPHIC TRENDS

	Current Level		12 Month Change		10 Year Change		5 Year Forecast	
Demographic Category	Metro	us	Metro	US	Metro	US	Metro	US
Population	5,875,825	342,010,750	1.5%	0.7%	2.0%	0.6%	1.4%	0.4%
Households	2,167,745	134,461,047	1.6%	0.8%	2.2%	1.0%	1.4%	0.5%
Median Household Income	\$89,368	\$81,184	1.5%	2.3%	3.9%	4.0%	3.7%	3.9%
Labor Force	3,165,467	170,807,156	1.8%	1.5%	2.6%	0.8%	1.1%	0.3%
Unemployment	4.0%	4.2%	-0.1%	0.1%	0%	-0.1%	-	-

Source: Oxford Economics

POPULATION GROWTH



LABOR FORCE GROWTH



INCOME GROWTH



Source: Oxford Economics



Dallas Forecast

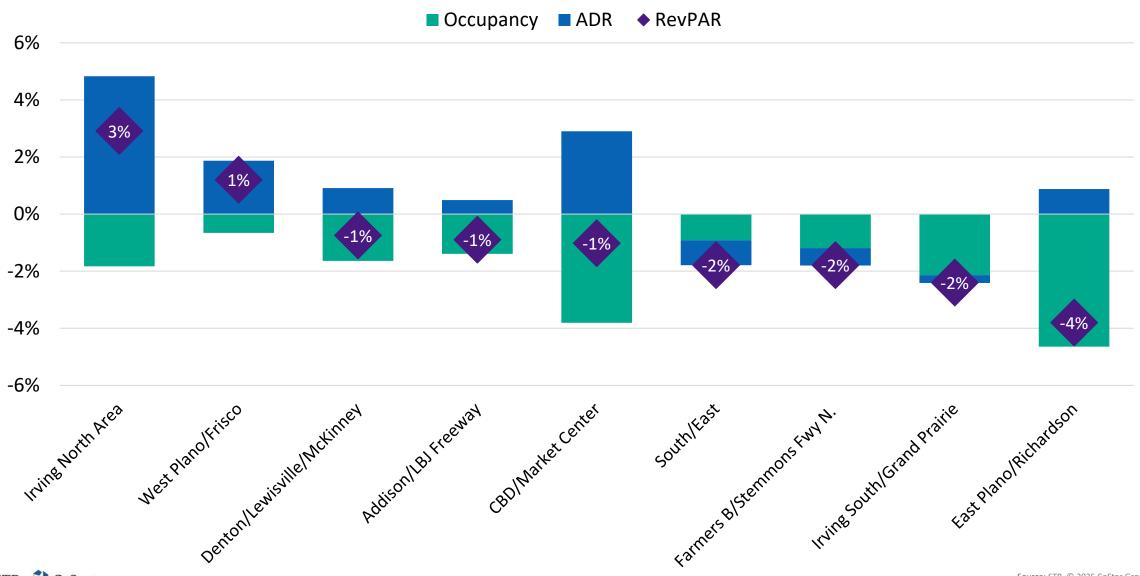
Percent change, YoY, June 2025

	Demand	Occupancy	ADR	RevPAR
2024	-1.2%	55% (-2.5%)	\$116 (+0.9%)	\$64 (-1.6%)
2025	+1.3%	54% (-0.9%)	\$113 (-2.4%)	\$62 (-3.2%)
2026	+2.2%	55% (+0.1%)	\$115 (+2.0%)	\$63 (+2.1%)



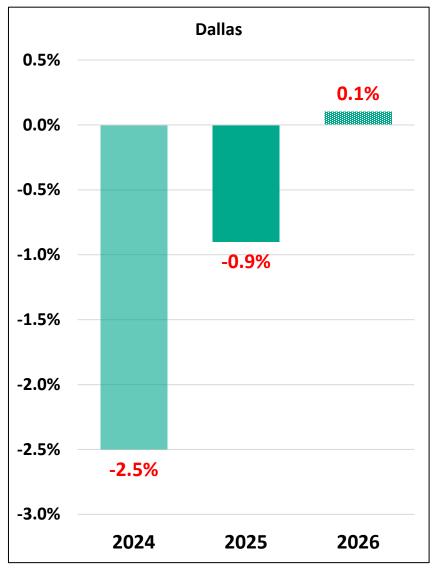
Submarket KPI's

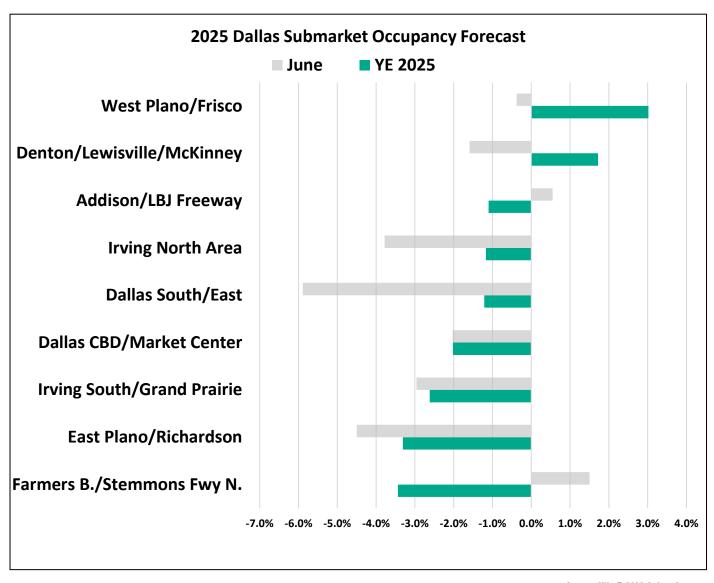
Percent change, June 2025, TTM, YoY, R12



Occupancy lower in southern/central submarkets

U.S. Occupancy forecast, year over year change

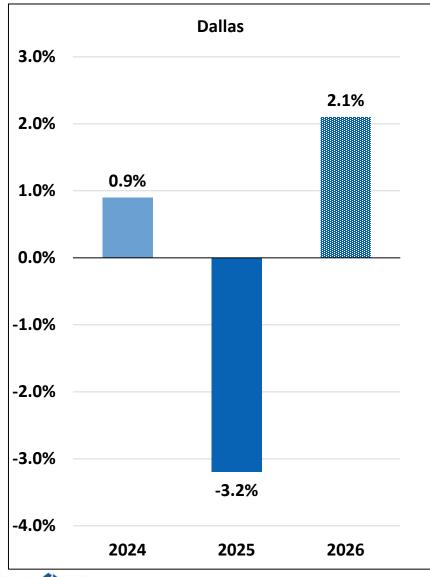


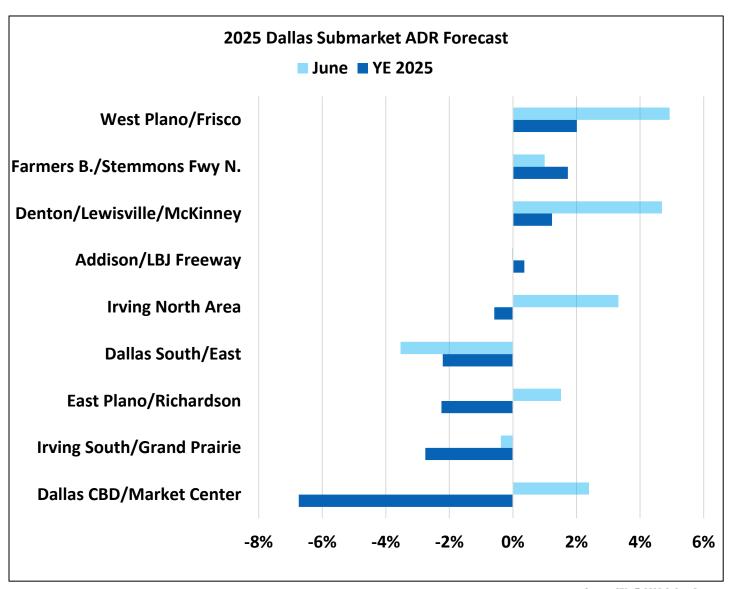




Some degradation in ADR with CBD to expected to see the most

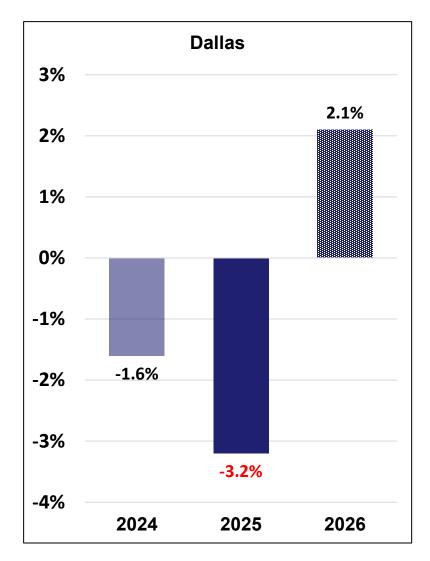
U.S. RevPAR forecast, year over year change

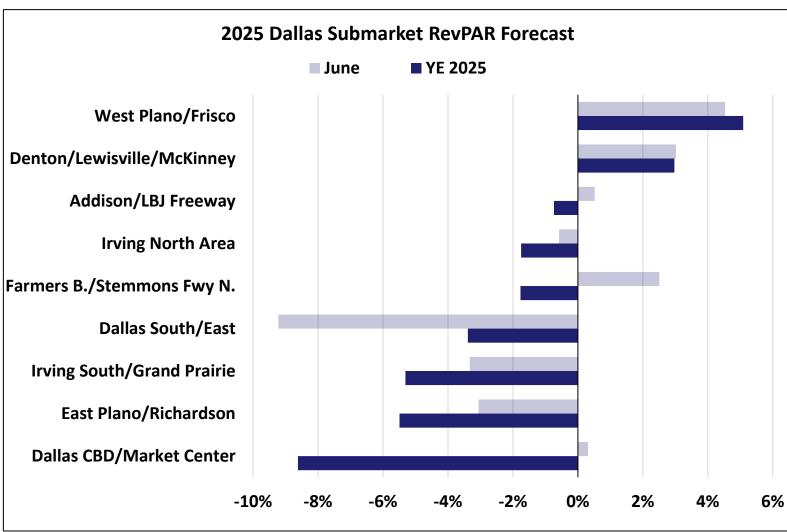




Soft RevPAR growth expected at the end of the year

U.S. RevPAR forecast, year over year change







Q2 industry comments point to steady domestic business travel and group demand

Delta: "The environment has been stable since resetting to a lower growth rate earlier this year. "...we expect both consumer and corporate confidence to improve in the second half of the year, creating the environment for travel demand to accelerate..."

Southwest: "July is better than June, and August is off to a strong start, even though it's kind of good for corporate. So good inflection in Q2 for corporate. And then also leisure, it was the same thing. We saw leisure customers really come alive there just before the 4th of July holiday."

Marriott: "there is more uncertainty about the near term in the year for the year bookings in '25 than we thought a quarter ago. But I will say for the group that continues to roll through the quality of it is excellent."

Hilton: "For the full year, we continue to expect RevPAR growth of flat to up 2%, with improving trends in the fourth quarter, driven by modest increase in demand and easier year-over-year comparisons."

If you remember one slide:

- The Macro backdrop: Bumpy
- **Q2** performance: Tempered
- **Luxury** performance: Healthy
- International demand: Sliding, likely getting worse
- Pipeline: Remains robust



Thank you.

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